

# Management Matters

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## Kenneth Meier Announces Role as New JPART Editor-in-Chief

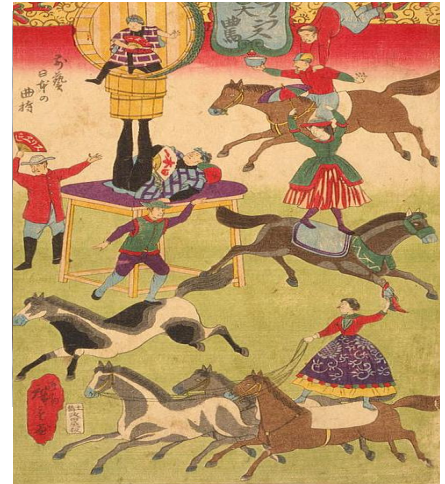
How do you replace a legend? The short answer is that it cannot be done. George Frederickson founded a journal at a time when new journals were rare and successful launches were as common as suntans in Wales. Today JPART is the top scholarly journal in the field. The role of Editor-in-Chief has also evolved over time; it is no longer involved in the professional review of manuscripts but rather is charged with a focus on strategies to enhance the reach and reputation of the journal. Over the next two years, and likely for the remainder of my term as Editor-in-Chief, my focus will be on the following priorities:

*Journal Reputation.* My short-term goal for JPART is to have the visibility and scholarly influence on a par with major disciplines in the social sciences. A more ambitious long-term goal is parity with major journals for professions such as public health or demography. The key indicators are journal usage and citations to articles in JPART. I will be starting a series of major initiatives to expand usage by working with Oxford University Press on aggressive efforts to extend JPART's reach in areas outside the U.S. and Western Europe, starting with major initiatives in Asia and Latin America. A second

set of initiatives will be focused on more creative applications of our e-resources. A quarterly print journal is only one way to engage in scholarly discourse. Oxford University Press is a leader in the technological innovation of journals publication. I have also started a systematic study of past JPART articles to provide information on factors that enhance usage.

*Symposia.* The Editor-in-Chief is responsible for symposium issues. At the same time, let me stress that I am a fan of the double-blind review process and believe JPART content should primarily be determined through that process. Symposia should be rare, of high quality, and designed with a focus on ideas and issues that can shape the field. Collections that provide a public good to the profession but would not generally be considered in the regular review process are also candidates for symposia. I will be using a senior advisory board to referee proposals for symposia. The actual review process for the individual articles will be virtually identical to that for regular submissions.

*Institutionalization.* JPART and PMRA have numerous parts—the journal,



*Big French Circus by Hiroshige Utagawa*

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Charles Epp's book *Making Rights Real: Activists, Bureaucrats and the Creation of the Legalist State* (University of Chicago Press 2009) has been named an "outstanding academic title" by the journal *Choice* (v.48, no. 5, January 2011).

Barry Bozeman, University of Georgia, received a two-year grant award from the National Science Foundation, on the topic "Research Collaboration: Social and Ethical Aspects of 'Contributorship.'" The grant is from the NSF's Science and Technology Studies division. The research uses data from the Web of Science, as well as questionnaires, to understand co-author crediting and intellectual property disputes among science and social science researchers.

In 2010 Norma M. Riccucci published *Public Administration: Traditions of Inquiry and Philosophies of Knowledge*. Washington D.C.: Georgetown University Press.

In 2010 Christopher Koliba, Jack W. Meek, and Asim Zia published a book titled *Governance Networks in Public Administration and Public Policy*. New York: CRC Press, Taylor & Francis Group.

NYU Wagner announces the following items: Paul Light published a new book called *The Search for Social Impact*.

the conference, the secretariat, the PMRA board of directors, and a relationship with Oxford University Press. George Frederickson has essentially been the glue that held all the parts and processes together, and the current job description of the Editor-in-Chief provides the EIC with a liaison role among the various entities. It is time to institutionalize these relationships, work out processes of coordination, set overall goals for the organization, and plan how to achieve these goals. The Editor-in-Chief is the one role with the flexibility and the extended time frame to initiate these discussions and oversee their implementation.

I will be asking many of you to participate in these efforts and will be consulting widely on how to enhance the reputation of JPART, what to do in regard to symposia, and how the structures and processes of the organization should best be institutionalized. At times I will make a call for ideas via the list serve, at other times those conversations will be more directed. A scholarly community is a coproduced good, and the vision for such a community should be a collective one.

Kenneth Meier, Texas A&M University, (kmeier@polisci.tamu.edu)

## Farewell from H. George Frederickson

After two years of planning and development, the first issue of the Journal of Public Administration Research and Theory was published in January, 1991, exactly twenty years ago. With this issue I take my leave as Editor-in-Chief and happily put these responsibilities in the capable hands of Kenneth J. Meier. Ken was on the original JPART board of editors and has also served as an associate editor.

Of the many factors that influence the quality of a journal, among the most important is the capability of editors. From the outset JPART has had exceptional editorial leadership. In order of their service, I thank Richard T. Mayer, Stuart I. Bretschneider, Beryl A. Radin, Carolyn Heinrich, and Craig W. Thomas. I also thank all of those who have served on the JPART Board of Editors. But, editors must have quality work to edit. Particularly deserving of thanks are the hundreds of scholars who have entrusted their

work to JPART. Editors and scholars alike depend on their universities and institutions for support and JPART is thankful for that support. In my particular case I thank the Department of Public Administration and the University of Kansas not just for support but for a warm, nurturing and stimulating academic environment.

JPART was established before the era of impact factors and journal rankings. From the outset everyone associated with the journal has been dedicated to quality. It is joyous to know that this dedication has been recognized in the fields of public administration and public policy.

JPART is the journal of the Public Management Research Association. I thank the president of PMRA, George Boyne, for setting the proper tone for the relationship between a scholarly journal and its professional association home. And thank you to

Carolyn Heinrich for very capably chairing the search committee for the new Editor-in-Chief.

As I lay down my editorial responsibilities nothing is more pleasing than to know that those responsibilities are now in very capable hands. It is

my fondest hope that you all will enjoy your work with JPART as much as I have.

Farewell and Godspeed.

H. George Frederickson, University of Kansas, (gfred@ku.edu)

## PMRA-IRSPM Asia Conference Held at the University of Hong Kong

The Faculty of Social Sciences and the Department of Sociology at the University of Hong Kong hosted a research meeting jointly sponsored by the Public Management Research Association and the International Research Society on Public Management, titled *Public Management Research Conference: Research Directions for a Globalised Public Management*. It was the first 'off-year conference' for PMRA and the largest meeting of the association outside North America. It also represented a first time collaboration between the two leading public management research associations.

Globalization touches not only the world economy but also public management research. There is need to connect public management scholars and their research all over the world. One of the main aims of this conference was to achieve joint cooperation of research associations and to stimulate and enhance exchange of research findings. The conference achieved some of its main objectives: delegates

were from Asia, Europe and North America representing nearly twenty countries. Some delegates were attending a meeting of PMRA and IRSPM for the first time. Delegates prepared stimulating papers and presentations, were rewarded with constructive criticism, and were able to compare research findings.

Fourteen panels were held over the two days of meeting, with nearly 50 paper presentations from all over the world. Some of the panels focused explicitly on Asia. A panel on 'Politicians and Bureaucrats in Asia' was put together by John P. Burns, and Richard M. Walker led a panel on 'Public Administration Research in Asia'. The international flavor of the meeting was summed up in a panel on Management. Authors from several regions in the world delivered presentations. To illustrate, René Tornevlied and Agnes Akkerman presented research on red tape in Dutch primary schools, co-authors from the UK and US used Texas school district data to

Paul Light is the founding director of the Center for Global Public Service at NYU Abu Dhabi. He was also the recipient of the American Political Science Association's 2010 Herbert A. Simon Best Book Award for *A Government Ill Executed: The Decline of the Federal Service and How to Reverse It*.

Joe Magee (NYU) was promoted to associate professor of management and appointed to Management Specialization Director.

Jennifer Dodge (NYU) is defending her dissertation and is on the job market.

Sonia Ospina (NYU) will become a coeditor of the *Journal of public Administration Research and Theory (JPART)*.

Lucy MacPhail (NYU) is an assistant professor of health policy and management.

Dan Smith (NYU) published "Informal Norms as a Bridge between Formal Rules and Outcomes of Government Financial Operations: Evidence from State Balanced Budget Requirements" (with Yilin Hou), in the *Journal of Public Administration Research and Theory*, 20(3): 655-78.

Jane Fountain was appointed by the World Economic Forum as the chair of the Global Advisory Council on the Future of Government.

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Nicole Darnall received the 2010 Mason Emerging Scholar Award for excellence in academic achievements. The award is sponsored by George Mason University's Office of the Provost.

In 2010 Robert Agranoff, IU-Bloomington and Instituto Universitario Ortega y Gasset-Madrid, published the book, *Local Governments and Their Intergovernmental Networks in Federalizing Spain*, Montreal: McGill-Queen's University Press.

Professor Ray Nelson joins BYU's Romney Institute after teaching at BYU since 1985. Nelson teaches budgeting, finance, and government finance courses.

The University of Kansas welcomes Adam Eckerd as Assistant Professor of Public Administration. Adam holds a Master's degree from Johns Hopkins University and is completing his Ph.D. at the John Glenn School of Public Affairs at the Ohio State University. Adam specializes in urban affairs, environmental policy, and nonprofit evaluation.

A Special issue of PAR on "The Future of Public Administration in 2020" has just been published. For a limited period of time, the full issue may be viewed free of charge at: <http://onlinelibrary.wiley.com/doi/10.1111/puar.2010.70.issue-s1/issuetoc>

test nonlinear relationships between performance and organizational environments, and Claudia Avellaneda and Nicolai Petrovsky presented data from Colombia on organizational slack.

The collaborative nature of this meeting marks an important turning point in the evolution of public management research. As we see it, public management research can occur in any part of the world. We would like to encourage initiatives to develop public management scholarship worldwide and support them as

much as possible!

Papers and photographs of the event can be found at <http://www.hku.hk/socsc/pmrc/>, so please visit to read early drafts of some important work. Delegates would be interested to hear your constructive feedback.

Richard M. Walker, University of Hong Kong, PMRA Board Member ([rwalker@hku.hk](mailto:rwalker@hku.hk))

Erik-Hans Klijn, Erasmus University, IRSPM Board Member ([klijn@fsw.eur.nl](mailto:klijn@fsw.eur.nl))

## Papers Accepted for the 11th Biennial PMRC

PMRA is pleased to announce that notifications have been delivered to authors who have papers accepted for the 11th biennial PMRC.

Please remember that participants must also become a member of PMRA and register for the conference by March 15, 2011.

You may join or renew your membership online through the Journal of Public Administration Research and Theory webpage on the Ox-

ford Journals website. Please join PMRA at: <http://www.pmrnet.org/~pmranet/Join.html>

The registration page will be available beginning February 1, 2011. Registration information can be found on the Maxwell School website at: <http://www.maxwell.syr.edu/pmrc2011.aspx>. If you have questions about the program or your participation in the conference, please contact [pmrc2011@maxwell.syr.edu](mailto:pmrc2011@maxwell.syr.edu)

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# Program Update for PMRA Conference, June 2-4, 2011

The program committee for the upcoming PMRA Research Conference has released a tentative panel outline. The program committee consists of Barry Bozeman (University of Georgia), Jocelyn Johnston (American University), David Van Slyke, Program Chair (Syracuse University), Richard Walker (City University of Hong Kong and Cardiff University, UK), and Susan Webb Yackee (University of Wisconsin, Madison). The committee received over 370 proposals to evaluate using an online submission process. Over 100 of the accepted paper proposal authors are from outside of the United States.

In addition to the 52 panels, several special themed panel discussions on *Changes in Environmental Policy and the Implications for Public Management*, *Market-Based Alternatives to Government*, *Performance Management in the Future*, and *Reexamining what Global Public Management Means* will be presented. If you are interested in volunteering to chair a panel discussion, please send an email to [pmrc2011@maxwell.syr.edu](mailto:pmrc2011@maxwell.syr.edu).

The tentative panel topics include Accountability, Collaboration & Coordination; Collaboration & Management; Collaboration: Case Studies; Considering Contemporary Public Leadership Challenges; Contracting & Performance; Diversity Issues in Management; Emergency Management; E-Government; Ethics; Financial Management; Financial Management in Response to Crisis; Government-Nonprofit Relationships; Health care Policy; Human

Resource Management; Human Research Management: Employee Satisfaction; Ineffective Rules in the Public Sector: An International Examination of Red Tape Effects; Innovation and Creative Problem-Solving; Innovations in Public Management Research; Institutional Design/Structure; International Perspectives on Government Performance; Local Government Contracting; Management Strategy; Market-Based Governance; Measuring Critical Concepts in Public Administration; Network Management; Network Performance; New Approaches to Management Research; Organizational Culture; Organizational Learning; Performance Measurement; Performance of Performance Systems; Politics and Management; Public Participation; Public Service Motivation; Public Service Motivation: An Organizational Perspective; Public Service Motivation: Impacts; Public Service Motivation: Organizational Context; Public versus Private Management: Theoretical Concerns and Evidence; Rebuilding Public Management Capacity; Regulation; Researching Public Values: Dynamics and Developments; Service Delivery; Social Media Networks; Stakeholder Engagement; Strategy; Multi-sector Workforce; and, the Tools of Leadership and Influence.

You can find the full tentative outline including paper titles and authors here:

<http://www.pmrnet.org/conferences/PDF/Tentative%20Program-1.pdf>.

In 2010, Rosemary O'Leary, David Van Slyke, and Soonhee Kim, all from the Maxwell School of Syracuse University, coedited *The Future of Public Administration Around the World: The Minnowbrook Perspective*. Washington D.C.: Georgetown University Press.

David Van Slyke (The Maxwell School of Syracuse University) and Beth Gazley (Indiana University) have edited a special issue of the *Journal of Public Administration Research and Theory* on Minnowbrook III from the vantage point of newly emerging scholars. The table of contents is available online at: [http://jpart.oxfordjournals.org/content/vol21/suppl\\_1/index.dtl](http://jpart.oxfordjournals.org/content/vol21/suppl_1/index.dtl)

Lois R. Wise, Professor in the IU School of Public and Environmental Affairs and Director of the IU European Union Center, received a \$130,000 grant from the European Commission. The funding will allow the Indiana University research center to help business people, government officials and others in the Midwest better understand the European Union and its impact on the region. The EU Center will partner with the IU School of Public and Environmental Affairs on many different projects across the grant and some events will be held in conjunction with The Ohio State University's John Glenn School of Public Affairs.

In 2010 Richard M. Walker, George A. Boyne and Gene A. Brewer have edited a new book titled *Public Management and Performance: Research Directions*. Cambridge, UK: Cambridge University Press.

Public administration scholars from 11 universities in 10 European countries present the new COCOPS project (Coordinating for Cohesion in the Public Sector of the Future). They will work together to examine whether reforms in public management and public services in the last 25 years have contributed to more efficiency, more effectiveness and more satisfied citizens. COCOPS is funded under the European Commission's 7th Framework Programme. It started on Jan. 1st 2011 and will run for 3.5 years. The project is coordinated by Steven Van de Walle at Erasmus University Rotterdam. More information on [www.cocops.eu](http://www.cocops.eu).

Randall S. Davis will join the faculty at Miami University in Oxford, Ohio as an Assistant Professor beginning in the Fall of 2011. Randall is completing his Ph.D. work in the Department of Public Administration at the University of Kansas. Randall specializes in public organization theory and behavior, and quantitative research methods.

## Call for Nominations: H. George Frederickson Award for Career Contributions

The purpose of the H. George Frederickson Award is to honor a senior scholar for career contributions to the field of public management. Both written scholarship and contributions to building professional capital (e.g., journal development and other means of sharing PM scholarship and information) related to public management research will be considered. Nominees for the Frederickson Award should have made exemplary contributions to the intellectual development of the field. Established by the Public Management Research Association (PMRA), previous winners of the award are Laurence Lynn, Jr., Christopher Hood and Beryl Radin.

Nominations must include a letter ex-

plaining why the nominee merits this recognition, as well as the nominee's curriculum vitae. The Award Committee may also consider other individuals who in the judgement of its members deserve consideration for the award. Nominations should be emailed to each committee member by Monday, March 14th 2011. The Frederickson award will be presented at the Public Management Research Association conference in Syracuse, New York, June 2-4, 2011.

The Committee members are: Frances Stokes Berry (chair), Florida State University ([fberry@fsu.edu](mailto:fberry@fsu.edu)), Stephen Osborne, Edinburgh University ([Stephen.Osborne@ed.ac.uk](mailto:Stephen.Osborne@ed.ac.uk)), and Barbara Romzek, University of Kansas ([Bromzek@ku.edu](mailto:Bromzek@ku.edu)).

## Call for Survey Questions on Public Management

Scholars of public management are invited to propose questions for the 2011 Texas School District Survey. The 2011 survey will be the seventh survey of school superintendents since 2000. Previous surveys have been used to examine the impact of management on organizational performance, to gauge responses to major environmental events, and to study the use of performance management as well as other topics.

Previous surveys of these 1000+ public school superintendents have generated response rates of 55% to 67%. To propose questions, scholars are asked to include a short paragraph outlining the importance of the concept being measured as well as the text of the question(s). Priority will be given to batteries of six or fewer questions. Proposed questions should be sent to Ken Meier ([kmeier@polisci.tamu.edu](mailto:kmeier@polisci.tamu.edu)) by March 15,

2011. Individuals whose questions are selected will be given immediate access to the survey data subject only to an agreement on protecting the

confidentiality of the respondents. Copies of previous surveys can be obtained by sending an email request to Ken Meier.

## Comings and Goings (Continued)

Taryn Morrissey earned a Ph.D. in Developmental Psychology with a minor in Social and Health Systems Planning from Cornell University in 2008. She presently is a temporary assistant professor of public administration and policy at American University. She previously served as a health policy advisor on the staff of the U.S. Senate Health, Education, Labor, and Pensions (HELP) Committee. In that capacity she advised Senator Edward M. Kennedy and Sen. Tom Harkin of the Senate HELP Committee's Health Policy Office, where she focused on the Senate's healthcare reform bill. She has nine refereed journal articles, as well as four book chapters and several grant reports. Her research has been supported through grants from the Kellogg Foundation (co-PI, \$67,500) and the U.S. Depart-

ment of Health and Human Services (PI, \$41,763).

Meredith Walker is completing her Ph.D. in political science at Texas A&M University. She becomes the inaugural American University/Texas A&M Minority Post-Doctoral Fellow in Public Administration and Policy. She is presently completing work on her dissertation, "Assessing the Intersection of Race and Gender in Public Policy and Public Management: An Examination of African American Males in Education. Meredith has a co-authored article forthcoming in the journal *Economics, Management, and Financial Markets*. Her primary research interests lie in the area of race and public administration and management, and representative bureaucracy.

The Department of Public Administration and Policy at American University is pleased to announce the addition of four new tenure-track assistant professors and one new post-doctoral fellow in public policy and administration in AY 2011-2012:

Bradley Hardy is completing his Ph.D. in economics at the University of Kentucky, and holds an MPP from Georgetown University. His research focuses on inter-generational income mobility. He has held research assistantships at the Center for Budget and Policy Priorities in Washington and the Kentucky Center for Poverty Research.

Seth Gershenson is a Ph.D. Candidate in Economics at Michigan State University with a primary focus on education policy. He was recently honored with the Pre-Doctoral New Scholar Award by the American Education Finance Association. He has received a teaching award from Michigan State University.

Lewis Faulk is completing his Ph.D. in Public Policy at the joint Georgia State University/Georgia Tech University program. He was named the Outstanding Doctoral Student in Public Policy at Georgia State University/Georgia Tech University in 2010 and has a best paper award from ARNOVA.

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## **Management Matters**

THE PMRA NEWSLETTER

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