

Management Matters

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Fall 2019

A message from the PMRA President,

Richard M. Walker

Dear colleagues,

The PMRA conference committees have been busy over the summer.

The “Ohana” (Family-Host Committee) at the University of Hawai’i at Mānoa is working hard to bring you a great conference. Please mark your diary for June 24-27, 2020. Visit <https://www.pmrc2020.com>.

I look forward to seeing you at our annual conference next year.

The Conference Site Selection Committee, chaired by Barbara Romzek with members Lotte Bogh Andersen, Julia Carboni, Zeger van der Wal and Susan Webb Yackee, recommended sites for the 2021 and 2022 conferences. In 2021 PMRA will be in the Netherlands, at the School of Governance at Utrecht University 15 to 18 June 2021. In 2022, PMRC will be held in Phoenix, co-hosted by Arizona State University and the University of Arizona.

In January 2019 PMRA established a Regional Conference Fund to mentor new public management scholars and to further internationalize PMRA. The first regional conference was hosted by the City

University of Hong Kong in late July examined academic writing in public administration. The conference attracted 20 early career scholars and doctoral students and was led by Lotte Bogh Andersen, Mary Feeney, Oliver James, Brad Wright and myself. I encourage other PMRA members to look at options to run PMRA regional conferences.

I would like to thank Rosemary O’Leary for her sterling leadership as President for the last two years, and to the strong contributions from outgoing Board members :

Jocelyn Johnson (American University),

Ines Mergel (University of Konstanz), **Oliver James** (Exeter University), and

Don Moynihan (Georgetown University; Past President).

As incoming President, and with the support of the Board, I initiated a number of changes in the governance of the association. Each Board member will carry a portfolio covering issues such as conferences, elections, inclusion awards, internationalization, liaison with other academic associations, marketing, membership, PMRA doctoral program(s) and social media. I will keep you up-to-date on these changes over the next year.

Please contact me with any ideas for PMRA, or questions, comments and concerns at rmwalker@cityu.edu.hk

Richard M. Walker
Chan Hon-pun Professor in Behavioural and Policy Sciences
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Public Management Research Conference

2019 Public Management Research Conference Final Report from the University of North Carolina-Chapel Hill School of Government

Leisha DeHart-Davis - UNC Chapel Hill

Public management scholars from across the globe convened at the 2019 Public Management Research Conference to hear about latest advances in public management research, network, and participate in professional development activities. PMRC 2019 was held at the University of North Carolina at Chapel Hill from June 11-14th, 2019.

The conference was well attended and diverse in topics and methodology, made possible by the use of program committee and review committee to design the program. While the host committee evaluated and made decisions on panels, pre-conference workshops and doctoral posters, two committees reviewed paper submissions and made acceptance decisions. A Review Committee of 43 public administration scholars conducted an initial evaluation of paper submissions. Then a Program Committee of 14 public administration scholars reviewed the Review Committee evaluations and decided whether a paper should be accepted or rejected. These committees were larger in size than most used by PMRC Host Committees, allowing us to maximize committee diversity in race, gender, ethnicity, nationality, methodology and sub-disciplinary foci.

The program review process yielded 22 panels and 248 papers. The panel acceptance rate was 86 percent, versus a 59 percent acceptance rate for papers. There were six conference workshops and thirteen doctoral posters; all pre-conference workshop submissions and half the doctoral poster proposals were accepted. In total, PMRC 2019 featured 88 panels (including the 22 panels accepted during the submission process). While there were no formal panel tracks, themes of panels emerged during the planning process that included diversity and inclusion, citizen engagement and coproduction, and networks and collaboration (Table 1).

Four-hundred and fifty-two (452) people from 162 institutions in 21 countries attended the conference. Participants included a mix of full, associate and assistant professors, doctoral students, practitioners and post-docs. Twenty advertisers and sponsors made possible receptions, coffee breaks, breakfasts and other programming.

Table 1. 2019 PMRC Panels by Topic

Budget and Finance	6
Citizen Engagement and Coproduction	7
Contracting	5
Diversity and Inclusion	8
Environmental Issues	5
Research Methods	4
Human Capital Management	3
Miscellaneous	5
Leadership	5
Networks and Collaboration	9
Nonprofit Management	4
Policy Implementation	3
Public Sector Organizational Behavior	12
Performance	5
Regulation and Governance	3
Street Level Bureaucracy	4
<i>Total</i>	88

2020 Public Management Research Conference University of Hawai'i at Mānoa

The University of Hawai'i at Mānoa is pleased to open the call for proposals for the 2020 Public Management Research Conference (PMRC), sponsored by the Public Management Research Association (PMRA). The conference will be held June 24th to the 27th, 2020 in Honolulu, Hawai'i. UH Mānoa, in hosting the conference, aims to promote diversity, inclusion, and equity in the increasing global and cross-cultural study of public management.

PMRA furthers research on public organizations and their management by organizing and sponsoring the annual PMRC, as well as other conferences and symposia; stimulating research through other print and electronic platforms, advancing professional and academic opportunities, and serving as a voice for the public management research community (pmranet.org).

If you have any questions, comments, concerns, or support requests, please contact pmrc2020@hawaii.edu

Aloha
HAWAII PMRC 2020

PMRA Journals

Journal of Public Administration Research and Theory Community Survey 2019

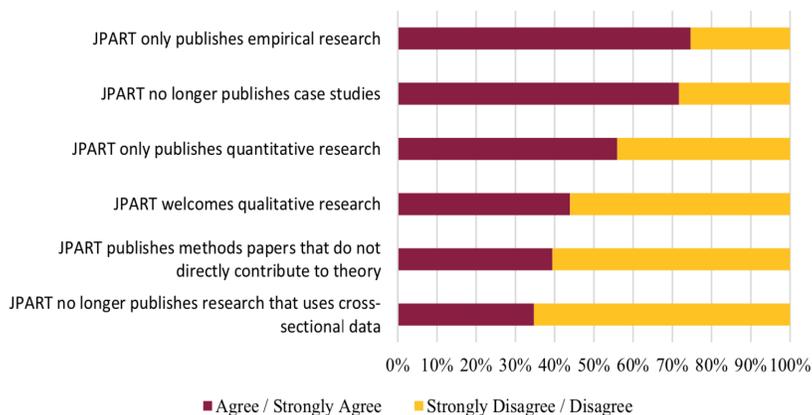
Leonor Camarena, Jared Olsen, & Mary K. Feeney
Arizona State University

During our first year at JPART, the editorial team has worked to keep JPART on track while increasing transparency in operations. Our proposal for managing JPART centered around the goal of maintaining and expanding JPART's influence and standing in the field of public administration (PA). We proposed to (1) continue JPART's trajectory of high methodological standards and rigor, (2) advance JPART and the field by working to set standards for reporting research design, methods, and data analysis; and (3) expand the community of scholars contributing to JPART. The first step was diversifying and growing the board of editors and associate editor team. The second step was targeting our actions and messaging to ensure that JPART is transparent in its operations and consistent in communications. We held an open meeting at PMRC and created a Twitter account, @JPART1991. To better understand how the research community views JPART, the editorial team developed and disseminated a survey to submitters, authors, reviewers, and PMRA members. We received 293 responses (39%) from 746 contacts. A full report of the survey can be found here. Here we present some of the survey results and how the editorial team is responding to these data.

Research Methods

Respondents were asked to indicate the extent to which they agreed or disagreed with statements about the types of research method published in JPART (see Figure 1).

Figure 1. Perceptions of Methods in JPART



A majority of respondents agree/strongly agree JPART no longer pub-

lishes case studies (72%); slightly less than half (44%) agree/strongly agree JPART welcomes qualitative research; and 39% agree/strongly agree JPART publishes methods papers that do not contribute to theory. JPART carefully considers all submissions (empirical and theoretical) and looks for research that advances PA theory (quantitative and qualitative). Single case studies that are descriptive in nature and do not advance theory are typically desk rejected. This should not mean that JPART does not publish case studies. Case studies that rigorously apply multiple methods and make clear theoretical contributions continue to be reviewed and published at JPART. JPART welcomes all methodological approaches and will continue to seek manuscripts that advance PA research and theory.

Research Topics

Public administration is an interdisciplinary field with a variety of theories and methods. JPART receives submissions that cover a wide range of topics. We asked respondents to select which topics they would like to see JPART publish more frequently (see Figure 2). Respondents were allowed to select multiple options.

The most frequently selected area of research that community members would like to see is Management (167). Political Science received the fewest number of selections (62). PA is an interdisciplinary field - research in related areas is welcome at JPART. That said, respondents clearly indicate a need for JPART to speak to the management community. In the open comments section, a number of respondents indicated concerns that JPART would publish too much political science, too much public policy, or not enough nonprofit research.

"There has been unevenness in the journals openness to nonprofit management, and interorganizational networks research."

"In the past five years, JPART has veered considerably towards Political Science (also listed as a political science journal). It would be good to strike a balance and publish more 'management' papers (focusing on both public and nonprofit management.)"

"I would like JPART to be more open to qualitative research and to topics other than motivation and other human resources related themes."

The editorial team takes these concerns seriously. JPART aims to maintain its identity as a PA theory journal, serve the needs of the public management community, and be relevant to the research community. The editorial team is committed to ensuring that we publish a wide array of manuscripts that advance PA research and theory, while speaking to a general PA audience.

to ensuring that we publish a wide array of manuscripts that advance

Possible Additions to JPART

The editorial team has been considering new features including sections dedicated to null hypotheses, methods pieces (that are not theoretical), research notes, and commentaries. We asked respondents to indicate if JPART should consider a set of new features (see Table 1).

Table 1. JPART should publish these new sections?

	Yes	Maybe	No
Null findings	169 (60%)	88 (31%)	25 (9%)
Research notes	168 (60%)	81 (29%)	32 (11%)
Method pieces	138 (50%)	110 (40%)	30 (11%)
Current debates	104 (39%)	102 (38%)	60 (23%)
Data feature	93 (37%)	115 (43%)	55 (21%)
Commentary	84 (32%)	80 (30%)	102 (38%)
Book reviews	51 (20%)	109 (43%)	92 (37%)

Over half of the respondents (60%) indicated that JPART should much deliberation, the editorial team has decided not to create a receive enough submissions or see sufficient demand to create a standalone section dedicated to null findings or methods pieces. However, we are not opposed to publishing these types of manuscripts, if they demonstrate a clear contribution to PA theory.

JPART Reviewers

JPART publishes high quality research because of the hard work and expertise of dedicated reviewers. The survey sought feedback on reviewer experiences and perceptions of the review process. Table 1 presents the perceptions of the JPART reviewers. JPART reviewers report that their service is enjoyable and critical to the development of scholarship in the field. To acknowledge the important contribution of our reviewers, we have introduced an annual award honoring a selection of outstanding referees. This year's awardees were: David Carter, Stéphane Levartu, Greg Lewis, Miyeon Song, and Justin Stritch.

To ensure submissions are reviewed by a broad set of reviewers with diverse methodological skills and theoretical approaches, the editorial team is working to expand our reviewer pool. We are especially focused on seeking reviews from first-time submitters who are using the reviewer system and expanding our requests to scholars working at the boundaries of PA. Our

expectation is that authors who submit will conduct reviews for JPART. In 2019, we have already used more than 70 new reviewers. This effort is enabling us to expand the pool of experts that evaluate submissions and define leading research that advances PA theory.

Perspectives on Public Management and Governance (PPMG) Fall 2019 Update

Kirk Emerson - University of Arizona

Appreciation for Contributors and Encouragement to Future PPMG Authors

As Perspectives on Public Management and Governance (PPMG) continues its second successful year and moves into its third, we want to thank our contributing authors and reviewers for their outstanding efforts. Advancing theory in public administration is a tall order, yet essential if our scholarship is to evolve and become more robust, generative and meaningful. As PPMG's founding editor Ken Meier wrote,

“Theory can be viewed as the capital base or the seed corn of our profession. Perspectives on Public Management and Governance (PPMG) was established to create incentives and a dedicated venue for scholars to contribute to theory in public management and governance and, in the process, engender new and creative efforts to push research in innovative directions and on new topics.”

We appreciate our early contributors' willingness to step up to this challenge. The excellent articles assembled in these first two years speak for themselves. To continue such high quality contributions, we want to encourage additional scholars, emerging and established, working in public management and governance, to submit their original work to PPMG. To facilitate this, we describe the PPMG mission on our website and provide guidance to prospective authors (links below). The already published and advance access articles can also

For the latest news and information from the

**Public Management
Research Association**
please visit our website at:

www.pmranet.org

serve as examples of the kinds of articles PPMG continues to seek. The following points offer additional direction for new authors as they consider the fit of their work with PPMG.

PPMG welcomes theoretical contributions from all conceptual and methodological corners of our broad and variegated field of public administration. We are seeking manuscripts that are novel in their theoretical propositions, or serve to thoughtfully advance, amend or challenge a current theoretical framework in public administration, management or governance. PPMG is interested in theoretical development on a wide array of topics, from classic PA issues such as representative bureaucracy, corruption, public values, risk management, and collaboration to deep dives into critical management issues such as executive vacancies. In this way, PPMG also strives to be interdisciplinary and invites scholars and practitioners in related fields such as sociology, psychology, economics, public policy, business, law, and philosophy to contribute their unique takes on pressing administration problems.

PPMG authors might choose to identify relevant knowledge or new contexts surrounding a theory, or provide convincing evidence that current knowledge is limited, clearly identify their contribution, and proceed to describe and develop their idea. If applicable, authors might develop propositions and hypotheses. Empirical analyses also are welcome so long as they ground or illustrate theoretical development. Many successful papers also integrate figures to guide the reader, help visualize a concept or framework, or situate their ideas within the context of other theory.

In addition to the traditional journal article format, PPMG also accepts short essays ranging from 2500 to 4000 words. Essays can be singular, or paired around similar ideas. They are also a good option for point-counterpoint exchanges addressing theoretical issues, challenges, tensions, or gaps that you feel require re-examination or additional development. Essays will

Purpose-Oriented Networks: The Architecture of Complexity

PPMG's third issue this year included a mini-symposium issue entitled "Purpose-Oriented Networks: The Architecture of Complexity." Co-edited by Patrick Kenis and Branda Nowell, the assembled papers provide a timely reflection on the current state of both research and theory of purpose-oriented networks in the public domain.

In their introductory essay, Nowell and Kenis introduce pur-

pose-oriented networks and present an architecture of complexity for these networks that incorporates the operating context and the purpose orientation of a network, the emergent versus the purposively engineered network structures and processes, and the ambiguities in theorizing across multiple levels of analysis. Lemaire, Mannak, Ospina and Groenleer address ways to improve meta-synthesis by enhancing comparability and the synthesis of research outputs. Carboni, Saz-Carranza, Raab, and Isett offer a set of constitutive elements of purpose-oriented networks that distinguish them from other network forms. Finally, Berthod and Sergato build on process theory to extend beyond the conventional categorical and time limited thinking that has dominated much network research to explore the the origins, formation, maturation, and decline of networks.

PPMG's Upcoming Symposium Issue on Minnowbrook at 50

The forthcoming final 2019 issue of PPMG presents a set of papers stimulated by the 2018 gathering of public administration scholars to mark the 50th anniversary of the Minnowbrook conferences. Hosted by the Maxwell School of Citizenship and Public Affairs at Syracuse University, "Minnowbrook at 50" continues the conference's rich tradition of producing fodder for theory building and debate in our field. The symposium papers respond to the critique of co-editors, Julia Carboni and Tina Nabatchi, that

"...at precisely the moment in which we confront serious political, economic, social, cultural and environmental challenges on a truly grand scale, the field of public administration seems reluctant (and perhaps incapable) of responding in a meaningful way."

These papers touch on the topic of relevance through barriers to practical application; the integration of multi-level analysis an integration ([Jilke et al.](#)); the effects of western centrality and a need for geographic diversity ([Beagles et al.](#)); and aligning research with public problems through practitioner engagement (Carboni et al.). Along a different vein, [Ventress et al.](#), provides a provocative hypothesis that public adminis is now operating under an era of estrangement marked by public distrust, polarization and populism, while Blessett et al. presents a "Social Equity Manifesto" to better develop social equity within the field. Bullock, Lacey and Young address an increasingly salient topic—the impacts of artificial intelligence on public administration.

PMRA's Inaugural Conference Travel Inclusion Awards

Heather Getha-Taylor - University of Kansas

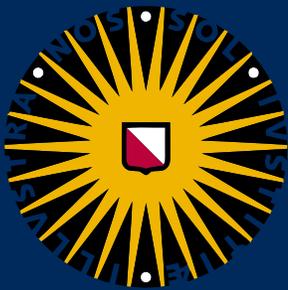
Thanks to the support of the PMRA board, we were pleased to offer the first doctoral student conference travel inclusion awards in 2019 to enhance PMRA conference participation diversity and to assist promising doctoral students whose conference travel presented a financial hardship. The award committee received 38 deserving applications for 10 awards. Due to the great interest and need, we hope to offer additional awards in the years to come. I would like to thank Rosemary O'Leary and Jocelyn Johnston for joining me on this year's committee. We are pleased to recognize this year's awardees and hope you will help us welcome them to our community.



Conference Travel Inclusion Award Recipients:

Hala Altamimi	Ricardo Bello Gomez
Shawn Benaine	Iseul Choi
Yongjin Choi	Jourdan Davis
Michael Kang	Jisang Kim
Evelyn Trammell	Julio Zambrano Gutierrez

Congratulations to our upcoming
PMRC hosts :



PMRC2021 by
Utrecht University

PMRC2022 by
Arizona State University
and the University of Arizona



The Public Management Research Association improves public governance by advancing research on public organizations, strengthening links among interdisciplinary scholars, and furthering professional and academic opportunities in public management.

Comings & Goings

Publications

Robert F. Durant, American University, has published a book entitled *Building the Compensatory State: An Intellectual History of American Administrative Reform* (Routledge, Series in Public Administration and Policy, October, 2019)

Morgen Johansen's edited book, *Social Equity in the Asia-Pacific Region*, was published in July by Palgrave MacMillan. The book features chapters on social equity in South Korea, China, the Phillipines, Australia, the Pacific Islands, Hawaii, Singapore, Japan, and Hong Kong.

The **Minnowbrook at 50** conference report -- *Assessing the Past and Future of Public Administration: Reflections from the Minnowbrook at 50 Conference* -- was recently released by the IBM Center for the Business of Government.

Elements in Public and Nonprofit Administration, edited by **Robert Christensen** and **Andrew Whitford**, recently published the following:

- Partnerships that Last -
Heather Getha-Taylor, University of Kansas
- Behavioral Public Performance: How People Make Sense of Government Metrics
Oliver James, University of Exeter
Donald Moynihan, Georgetown University
Asmus Olsen, University of Copenhagen
Gregg Van Ryzin, Rutgers University Newark

H. George Frederickson published a book geared toward a more popular audience. *Hot Tickets: Crimes, Championships, and Big Time Sports at the University of Kansas* was published earlier this month and details a ticket selling scandal that rocked the KU Athletics Department in the early 2000s.

Awards & Achievements

Leisha DeHart-Davis, PhD, Professor at the UNC-Chapel Hill School of Government was awarded the Gary C. Cornia Distinguished Lecturer by the Romney Institute of Brigham Young University and the Distinguished Alumni Award by the School of Public Policy at Georgia Institute of Technology

Shannon Portillo, Associate Professor at the University of Kansas has joined the editorial board of Public Administration.

New Positions & Promotions

Stephanie Smith joined the faculty of the Center for Public Administration and Policy in the School of Public and International Affairs at Virginia Tech.

Alexander Kroll has been promoted to Associate Professor (with tenure) in the department of Public Policy and Administration at Florida International University.

Erin L. Borry was promoted to Associate Professor (with tenure) at the University of Alabama Birmingham. In addition, she is also serving as UAB's Director of the Master of Public Administration.

Chris Silvia received promotion to Associate Professor at Brigham Young University.

Rob Christensen received promotion to Full Professor at Brigham Young University.

Jeff Thompson received promotion to Full Professor at Brigham Young University.

Stacey Swearingen White was appointed as Director of the School of Public Affairs & Administration (SPAA) at the University of Kansas.

Brandon Davis joined the faculty at SPAA at the University of Kansas.

Nicole Humphrey will join the faculty at the University of Miami in the Fall of 2020.

NAPA Fellows 2019

ANGELA BAILEY Chief Human Capital Officer, U.S. Department of Homeland Security

JAMES BAKER Professor, College of Law and Maxwell School of Citizenship and Public Affairs; Director, Institute for National Security and Counterterrorism, Syracuse University

JOYCE BARR Professor of Practice, Government and International Affairs, Virginia Tech University

RAJADE BERRY-JAMES Associate Professor, School of International and Public Affairs, North Carolina State University

LAURA BLOOMBERG Dean, Humphrey School of Public Affairs, University of Minnesota

LEONARD BURMAN Fellow, Tax Policy Institute, The Urban Institute; Paul Volcker Professor of Behavioral Economics and Professor of Public Administration and International Affairs, Maxwell School of Citizenship and Public Affairs, Syracuse

CLARENCE CRAWFORD Board Member, Maryland State Board of Education; Adjunct Associate Professor, American

NICOLE DARNALL Associate Dean and Professor, School of Sustainability, Arizona State University

JANINE DAVIDSON President, Metropolitan State University of Denver

PATRIA DE LANCER JULNES Associate Dean of Academic Programs and Professor, Austin W. Marxe School of Public and International Affairs, Baruch College

MARY FEENEY Professor, School of Public Affairs, Arizona State University

BRODI FONTENOT Chief Executive Officer, Fontenot Strategic Consulting, LLC

BETH GAZLEY Professor, School of Public and Environmental Affairs, Indiana University Bloomington

DAVID GRAGAN Senior Procurement Executive, U.S. Consumer Financial Protection Bureau

DAVID GRANT Founder and Partner, Potomac Ridge Consulting

MARGARET GRAVES Deputy Federal Chief Information Officer and Acting Federal Chief Information Officer, Office of Management and Budget, Executive Office of the President

TIMOTHY GRIBBEN Commissioner, Bureau of the Fiscal Service, U.S. Department of the Treasury

STEPHEN HAMIL Principal and Founder, Shared Leadership Group, LLC

NICHOLAS HART Chief Executive Officer, The Data Coalition

JOHN HICKS Executive Director, National Association of State Budget Officers

KAYE HUSBANDS FEALING Chair and Professor, School of Public Policy, Georgia Institute of Technology

MICHAEL JACOBSON Deputy Director, Performance and Strategy, King County Office of Performance, Strategy and Budget, State of Washington

CHAVONDA JACOBS-YOUNG Administrator of the Agricultural Research Service and Acting Chief Scientist, U.S. Department of Agriculture

JOCELYN M. JOHNSTON Professor of Public Administration and Policy, School of Public Affairs, American University

LAEL KEISER Professor and Interim Chair of Political Science and Director, Truman School of Public Affairs, University of Missouri

RAMAYYA KRISHNAN Dean, Heinz College of Information Systems and Public Policy, and Professor of Management Science and Information Systems, Carnegie Mellon University

SABINE KUHLMANN Professor for Administration and Organisation, Department of Public Administration and Political Sciences, University of Potsdam, Germany

DAVID LAZER University Distinguished Professor, Political Science and Computer Sciences, Northeastern University

PETER LEVINE Senior Research Fellow, Strategy, Forces and Resources Division, Institute for Defense Analyses

JEFFREY LIEBMAN Malcolm Weiner Professor of Public Policy, Harvard Kennedy School

LEONARD LOPOO Maxwell Advisory Board Professor of Public Policy, Maxwell School of Citizenship and Public Affairs, Syracuse University

ALBERT MEIBURG Director, Graduate Studies in Sustainability, Wake Forest University

MARTIN O'MALLEY Former Governor, State of Maryland

THERESA PARDO Director, Center for Technology in Government, and Research Associate Professor, Rockefeller College of Public Affairs and Policy, University at Albany, State University of New York

R. KARL RETHEMEYER Dean, Rockefeller College of Public Affairs and Policy, University at Albany, State University of New York

MICHELLE SAGER Director, Strategic Issues, U.S. Government Accountability Office

SONAL SHAH Executive Director, Beeck Center for Social Impact and Innovation, Georgetown University

MARGARET SHERRY Deputy Chief Financial Officer, Office of the Comptroller of the Currency, U.S. Department of the Treasury

PATRICIA SHIELDS Professor of Political Science, Texas State

MARGARET SIMMS Nonresident Fellow, Labor, Human Services and Population, Urban Institute

CEDRIC SIMS Senior Vice President, Justice, Homeland Security and Transportation, Booz Allen Hamilton

ANTHONY SNIPES City Manager, City of Missouri City, Texas

DAN SOKOLOV Deputy Associate Director, Research, Markets and Regulations, U.S. Consumer Financial Protection Bureau

LOUIS UCCELLINI Director, National Weather Service

GREGG VAN RYZIN Professor, School of Public Affairs and Administration, Rutgers University

TRACY WAREING EVANS President and Chief Executive Officer, American Public Human Services Association

DANIEL WEITZNER Founding Director, Internet Policy Research Initiative, Massachusetts Institute of Technology

PETER WILCOXEN Ajello Professor in Energy and Environmental Policy, Laura J. and L. Douglas Meredith Professor for Teaching Excellence, and Director, Center for Environmental Policy and Administration, Syracuse University

DAVID WILLIAMS Vice Chairman, Board of Governors, U.S. Postal Service

IRVING WILLIAMSON Commissioner, U.S. International Trade Commission

MICHAEL WOOTEN Administrator, Office of Federal Procurement Policy, Executive Office of the President

Management Matters

THE PMRA NEWSLETTER

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